

# **Mission**

We strive to create a sustainable, healthy, accessible, resilient, and equitable community where every person feels at home.

# **Vision**

Red Wing thrives as a vibrant, creative river town that values its natural environment, welcomes all people, and unlocks opportunity for everyone.

## **Values**

#### **Excellence**

We will strive to provide responsive customer service that exceeds expectations.

#### Innovation

We will generate new ideas and seek more efficient ways of doing things, while encouraging employees to reach their full potential.

# Strong Community Connections

We will continue to improve upon communication with community partners with shared goals.

# Environmentally Conscious

We will make decisions that preserve and protect the environment to the highest feasible degree.

#### Respect

We will treat everyone with courtesy and dignity in our everyday operations.

#### Integrity

We will carry out our responsibilities with honor and accountability in a manner that inspires public confidence.

# **Open & Engaging**

We will deliberately seek out all sides of issues and encourage participation from all segments of the community.

## **Passion**

We will represent residents and organizations with pride and enthusiasm.

# Strategic Priorities 2024 - 2026

#### Increase Housing for All

- Understand the issues and amount of need.
- Remove barriers to new housing.
- Create opportunities across all affordability levels with public and private partners.
- Improve and maintain existing housing.

## Increase Economic Development & Diversify Tax Base

- Increase the availability & desirability of shovelready development sites.
- Diversify the tax base.
- Create more incentives for developers.
- Plan for future economic development needs.

# Improve Employee Culture & Maintain a Strong Workforce

- Provide attractive pay, benefits, and incentives for employees.
- Address hiring barriers at all levels.
- Encourage employee retention.

## Stabilize Finances & Improve Budgeting

- Work with partners to stabilize tax revenue fluctuations from the Prairie Island Nuclear Generating Plant.
- Plan finances for long-term infrastructure needs.
- Increase non-property tax revenues.